



# Judy Bao

ASSOCIATE

Judy draws on DOJ trial work to defend and advance clients' interests in federal litigation.



## Practices

[Complex Litigation](#)

## Languages

English  
Mandarin Chinese

## Education

University of Michigan Law School, JD, 2015  
Carleton College, BA, 2010

## Offices

[San Francisco](#)

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Judy is an associate at ArentFox Schiff, where she draws on first-chair government and private practice experience to represent companies and individuals in complex civil litigation, government investigations, and appellate matters. She advises clients on litigation strategy from investigation through trial and appeal, with a focus on high-stakes disputes implicating federal statutes, administrative law, and civil enforcement risk.

## Previous Work

Prior to joining the firm, Judy served as a trial attorney at the US Department of Justice, in both the Civil Rights Division's Voting Section and the Civil Division's Fraud Section. In that role, she developed and executed case strategy; led discovery; briefed and argued motions; and tried cases, including successfully defending the constitutionality of a federal statute in an eight-day trial. She managed multidisciplinary teams of agency counsel, assistant US attorneys, case agents, and experts; coordinated parallel civil and criminal proceedings; and negotiated resolutions, including drafting settlement agreements and securing settlement authority from senior leadership. Judy also collaborated with the Appellate Section on issues of first impression and appellate briefing.

Judy began her career as a litigation associate at a prominent international firm, where she was lead associate in complex civil matters involving employment, derivative actions, contracts, and trade secrets in state and federal courts. Her practice included a robust motions docket, comprehensive trial preparation, and discovery management, alongside an active pro bono docket as lead attorney in more than a dozen matters. Judy then clerked for the Honorable Ron Clark of the US District Court for the Eastern District of Texas and the Honorable Jane Kelly of the US Court of Appeals for the Eighth Circuit. She also previously earned an appellate victory as a student attorney in the US Court of Appeals for the Sixth Circuit.

## Boards, Memberships & Certifications

### Boards

Judy sits on the Board of Directors for the Asian Pacific American Bar Association of the Greater Washington, DC Area (APABA-DC) as the Vice President for Programs.

## **Life Beyond the Law**

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Outside of work, Judy enjoys traveling, trying new restaurants, and exploring the Bay Area.

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### **Bar Admissions**

[California](#)

[District of Columbia](#)

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### **Court Admissions**

[US Supreme Court](#)

[US Court of Appeals, 9th Circuit](#)

[US District Court, Northern District of California](#)

[US District Court, Western District of Wisconsin](#)